

Financial Results for the 2 ${ }^{\text {nd }}$ Quarter Ended March 31， 2018

T．HASEGAWA CO．，LTD．

May 24， 2018

## I ．Overview of Consolidated Statement

## II ．Management Policy

III．Global Strategies
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## I ．Overview of Consolidated Statement

## Market Environment

## 

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## Domestic Market

- Flavors and fragrances market in 2017 ( from January to December ) expanded approximately 2\% compared to the previous year.
<Market trends by product category>

| Product category | Market trend |  |  |
| :---: | :---: | :---: | :---: |
| Beverages | 2017 | Flat | - In the first half of 2017, new products contributed. In July 2017, due to extreme heat, Beverages performed well overall. <br> - After August, due to unstable weather conditions, sports drinks did not perform well. <br> - "Sugar-free tea beverages" and carbonated drinks performed well, and vegetable drinks were strong with the increase in health-consciousness. |
|  | $\begin{gathered} 2018 \\ \text { Jan. to Mar. } \end{gathered}$ | Increased | - In late March, because of unusually high average temperature, sports drinks were strong <br> - New products contributed. |
| Snacks | 2017 | Flat | - Because of poor harvest of potato due to typhoons in the previous year, potato chips performed weakly. <br> - Supply of potato gradually improved toward the end of the year. <br> - Processed potato snacks, corn snacks and wheat snacks were strong. |
|  | $\begin{gathered} 2018 \\ \text { Jan. to Mar. } \end{gathered}$ | Increased | - Potato chips sales increased as a rebound against the sharp decrease caused by the previous year's potato shortage. |
| Chocolate | 2017 | Increased | - "Bean to bar" and "Functional " chocolate led the market. |
|  | $\begin{gathered} 2018 \\ \text { Jan. to Mar. } \end{gathered}$ | Slightly decreased | - "Bean to bar" and "Functional" chocolate sales declined as a rebound against the demand increase boomed by multiple media reporting of health benefits of these items of the previous year . |
| Frozen dessert | 2017 | Flat | - Demand was positive until July. After August, demand rapidly declined due to unstable weather conditions. <br> - Demand was flat for the full year from demand increase in winter, when demand has been low in the past. |
|  | $\begin{gathered} 2018 \\ \text { Jan. to Mar. } \end{gathered}$ | Increased | - In February, average temperature was lower than usual, and demand was weak. <br> - In late March, because average temperature was higher than usual, demand was strong. |

## Market Environment

## Overseas Market

Transition of world market size for Fragrance and Flavor grew 7\％YOY basis．


## Performance Overview（consolidated base）

－Sales increased
Representing progress of $46.3 \%$ towards the full－year revised plan．
The percentage of the first half year to full－year is $47 \%$（The average of the last ten years）
－Operating income decreased
Representing progress of $40.8 \%$ towards the full－year revised plan．
The percentage of the first half year to full－year is $41 \%$（The average of the last ten years）
Million Yen

|  | FY17 2Q <br> Actual | FY18 2Q <br> Actual | YoY |  | $\begin{aligned} & \text { Progress } \\ & (\mathrm{v} \mathrm{~s} . \text { Revised } \\ & \text { plan } ※ 1 \text { ) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Value | \％ |  |
| Net sales | 22，991 | 23，462 | 470 | 2．0\％ | 46．3\％ |
| Cost of sales | 13，798 | 14，544 | 746 | 5．4\％ | 46．5\％ |
| Gross profit | 9，193 | 8，917 | －275 | －3．0\％ | 46．0\％ |
| SGA expenses | 6，115 | 6，770 | 654 | 10．7\％ | 47．9\％ |
| Operating income | 3，077 | 2，147 | －930 | －30．2\％ | 40．8\％ |
| Ordinary income | 3，363 | 2，310 | －1，053 | －31．3\％ | 41．8\％ |
| Income before income taxes | 3，348 | 2，274 | －1，074 | －32．1\％ | 41．1\％ |
| Net income | 2，351 | 1，617 | －734 | －31．2\％ | 41．4\％ |
| EBITDA（ （2） | 4，495 | 3，804 | －691 | －15．4\％ | 43．7\％ |

※1 Progress against the Revised plan published on May 11， 2018
$※ 2$ EBITDA $=$ Operating income＋Depreciation and Amortization＋Amortization of goodwill

Total net sales expanded due to the increase of sales in subsidiary in China for fragrance products， and sales growth of existing subsidiary in USA and contribution of new subsidiary in USA．

＊FY18 2Q Overseas sales ratio 34．8\％

## Net Sales by Region

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Net sales increased due to sales expansion in subsidiary in USA，and contribution of new subsidiary in USA．

| Currency | FY17 2Q <br> Actual | FY18 2Q <br> Actual | YoY |
| :---: | ---: | ---: | :---: |
| 1 US\＄ | $¥ 111.47$ | $¥ 110.64$ | $0.7 \%$ Higher |
| 1 RMB | $¥ 16.27$ | $¥ 17.07$ | $4.9 \%$ Lower |
| 1 MYR | $¥ 25.44$ | $¥ 27.42$ | $7.8 \%$ Lower |


|  |  |  | Million Yen |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FY17 2Q <br> Actual | $\begin{gathered} \text { FY18 2Q } \\ \text { Actual } \end{gathered}$ | YoY | \％ |
| Parent Company | 17，572 | 17，380 | －192 | －1．1\％ |
| USA | 1，801 | 2，574 | 772 | 42．9\％ |
| China | 3，579 | 3，540 | －39 | －1．1\％ |
| Malaysia | 472 | 443 | －29 | －6．2\％ |
| Adjustment | －435 | －475 | －40 |  |
| Consolidated | 22，991 | 23，462 | 470 | 2．0\％ |


－Parent company ：Flavor sales for beverages products decreased．
Decrease in net sales
－USA ：Sales of savory and beverages increased．
Sales contribution of new subsidiary．
Increase in net sales
－China
：Flavor sales decreased．
Decrease in net sales
－Malaysia
：Sales of snacks decreased．
Decrease in net sales
※Savory flavor ：salty flavor for snacks，dressing for salad，and seasoning etc．

## Operating Income by Region

## 長各II查料獭式会相

（c）T．HASEGAWA CO．，LTD．

Operating income decreased in parent company and subsidiary in China

| Currency | FY17 2Q <br> Actual | FY18 2Q <br> Actual | YoY |
| :---: | ---: | ---: | :---: |
| 1 US\＄ | $¥ 111.47$ | $¥ 110.64$ | $0.7 \%$ Higher |
| 1 RMB | $¥ 16.27$ | $¥ 17.07$ | $4.9 \%$ Lower |
| 1 MYR | $¥ 25.44$ | $¥ 27.42$ | $7.8 \%$ Lower |


|  |  |  |  | Million Yen |  |  |
| :---: | ---: | ---: | ---: | ---: | :---: | :---: |
|  | FY17 2Q <br> Actual | FY18 2Q <br> Actual | YoY | $\%$ |  |  |
| Parent <br> Company | 2,150 | 1,745 | -405 | $-18.9 \%$ |  |  |
| USA | 131 | 31 | -99 | $-75.6 \%$ |  |  |
| China | 694 | 453 | -241 | $-34.7 \%$ |  |  |
| Malaysia | 59 | 10 | -48 | $-82.5 \%$ |  |  |
| Adjustment | 42 | -93 | -136 |  |  |  |
| Consolidated | 3,077 | 2,147 | -930 | $-30.2 \%$ |  |  |


－Parent company ：Operating income decreased due to sales decrease
Decrease in operating income
－USA ：Operating income decreased due to increase of SGA expenses．
Decrease in operating income
－China ：Operating income decreased due to deterioration of cost of sales．
－Malaysia ：Operating income decreased due to sales decrease．
－T．Hasegawa revised its consolidated forecasts for the fiscal year ending Sep．30， 2018 on May 11，2018．（previous forecasts announced on Nov．10，2017）

Million Yen

－Reflecting this sales decline，T．Hasegawa revised forecasted operating

## II. Management Policy

Basic strategy
Concentrate management resources on high－value added and profitable compound flavors and fragrances

## Make steady revenues in the domestic market

Aim for growth in the overseas market


## Human resources development

Accelerated growth in overseas

## III. Global Strategies

 and heighten of health consciousnessOngoing Project and Progress


## Domestic Strategy Respond to Living Odor Masking Needs

## Market Trend

－Rising trend in 2017 is continuing for fragrance and refresher market
－Sales of deodorizing concept items show upward trend

## Example and Classification of Unpleasant Odor



| Sewerage，Body Odor，Breath Odor，Beddings，Shoes／Clothes | Excrement，cloth and body order felt unpleasant at care site | Care <br> Odor |
| :---: | :---: | :---: |

## Our Efforts



Basic Strategy：Increase sales of savory flavors＊and flavors for beverages and exert the acquisition effect
Ongoing projects and progress

－Acquired FLAVOR INGREDIENT HOLDINGS，LLC（Affinity Flavors）in June， 2017
－PMI proceeded as scheduled，and was completed successfully in April 2018
－Focus on expanding sales not only mainstay products for Savory and Beverage
Flavors 100\％
－Change the organizational structure but also health－related products
$\Rightarrow$ Requests for health－related products increased

| Application for natural <br> flavor |
| :---: |

－Shift from synthetic ingredients to natural ingredients
$\Rightarrow$ Respond to the demands for natural flavor

## Production Efficiency

> -Enhance production efficiency by production technique enhancement through staff OJT
> - Re-organize supply chain management

※Savory flavors ：salty flavor for snacks，dressing for salad，and seasoning etc．

## Progress of PMI（Post Merger Integration）in USA

（c）T．HASEGAWA CO．，LTD．
June 2017 Acquisition of FLAVOR INGREDIENT HOLDINGS，LLC（Affinity Flavors）
Publicly announced in November 2017
Attractive Flavor Market in US．
Decision to Launch New Project for Further Growth in US．

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Deciding
    Factors
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## Benefit of the

Acquisition
－Demonstrating Rapid Growth in Expanding Markets in Food，Beverage，Health and Wellness categories．
－Achieved high margin business by production efficiency and thorough cost controls etc．，
－Well experienced senior management
－Complementary effect with THUSA．
－Synergies achievable in both sales and manufacturing．

## Current Status of PMI

－Key employees from all sections form sectional committees．
－HQ and Global Division actively monitor PMI progress．$\quad \Rightarrow$ Completed in April 2018

| System | • Integration of IT systems completed． <br> HR\＆ <br> Organization |
| :---: | :--- |
| • All employees of FLAVOR INGREDIENT HOLDINGS，LLC（Affinity Flavors）transferred to THUSA <br> •R\＆D are merged to THUSA <br> • Continue to run two manufacturing plants |  |
| Sales | • All products branded as＂T．HASEGAWA＂products <br> • Cross sales of broaden product lines to clients of THUSA and ex－Affinity |
| Manufacturing | • Integrated purchasing department functions <br> • Two manufacturing facilities are run under the same ERP |

## Corporate Strategy - Progress Report

## FY2015 Memorandum of Understanding signed with Universal Leaf Tobacco Company, Inc.

IR report in November 2016
T. Hasegawa and Universal co-work on vanilla growing trial project in Brazil. Trial period is three years. Based on an outcome of the trial, commercialization program could be discussed with Universal.

Since start of growing trial in January 2016, growing progress has been monitored

Current Status and Schedule

- On Schedule
- Harvest of the first sample beans in July or August
- Evaluation of cured beans in September or October
- Discussion of commercial growing project


Vanilla bean vein (April 2018)

Ongoing Projects and Progress



FY2018 2Q Sales Performance Net Sales: 207.3mil. RMB
(Decreased 5.7\% YoY) ( 3,540 mil. yen)
Operating Income: $\mathbf{2 6 . 5 m i l}$. RMB
(Decreased 37.8\% YoY)
(453 mil. yen)

Sales and Profit Target (FY2020)
Net Sales: 532.8 mil. RMB ( 8,520 mil. yen)
Operating Income: 97.3 mil. RMB ( 1,560 mil. yen) （c）T．HASEGAWA CO．，LTD．



# IV. Shareholder Redemption 

## Shareholder Redemption

## ＜Basic Policy＞

－Strengthening operating foundations and retaining undistributed profits in order to reinvest in future development， while also meeting shareholders＇expectations by paying dividends which correspond to our business

## ＜Performance＞

－Targeting approximately $35 \%$ of consolidated dividend payout ratio for interim and year－end dividends
－Launched a shareholders＇courtesy program starting September 2015 to encourage investors to hold stocks in the mid－ to－long term


## V. Appendix

## Outline of <br> Flavor and Fragrance Business



Flavorists : Experts who formulate flavors
Perfumers: Experts who formulate fragrances
Flavors and fragrances are tailor-made products compounded in line with the requests from customers.
$\Rightarrow$ Formulas created by flavorists and perfumers based on experience are invaluable assets for flavor and fragrance companies.

# Market Size of <br> Flavor and Flagrance Industry 

## Worldwide Market of Flavor and Fragrance Industry

 （c）T．HASEGAWA CO．，LTD．
## Estimated sales volume of global market ： 2.9 trillion yen（USD 26.3 billion）

Europe，Africa，Middle East
－Market Size ：Approx．1，060 billion yen＊
－As many of manufacturing companies using flavor and fragrances products adopt＇preferred supplier system＇， major European and American companies have built the solid business bases．

## North America

Market Size ：Approx． 750 billion yen＊
－As many of manufacturing companies using flavor and fragrances products adopt＇preferred supplier system＇，major European and American companies have built the solid business bases．
T．Hasegawa＇s subsidiary established in California in 1978.
－T．Hasegawa acquired FLAVOR INGREDIENT HOLDINGS，LLC in California in 2017．（Flavor production and sales company which excels in the field of health foods ）

Asia
－Market Size ：Approx． 860 billion yen＊
－Market has grown in line with economic growth in developing countries，which is mainly in China．
－T．Hasegawa established subsidiaries in Shanghai as of 2000，Suzhou as of 2006， Bangkok as of 2003，Indonesia as of 2014 and Taiwan as of 2017.
－T．Hasegawa acquired Peresscol Sdn．Bhd． in Malaysia as of 2014 and gained production base in Asia area．

## ＊Figures are estimated by T．Hasegawa

＊Exchange Rate 1USD＝112．1 JPY
Reference ：Report from Leffingwell \＆ Associates
－Office，R\＆D center and production base T．Hasegawa owns

## Sales Ranking of Flavor and Fragrance Companies in Worldwide

（c）T．HASEGAWA CO．，LTD．
Top 11 companies account for approximately 80\％in global flavor and fragrance market

|  | Company name | Country | Sales（2017Yr） | Market Share |
| ---: | :--- | :--- | ---: | ---: |
| 1 | Givaudan | Switzerland | 5,133 | $19.5 \%$ |
| 2 | Firmenich | Switzerland | 3,668 | $13.9 \%$ |
| 3 | IFF | USA | 3,399 | $12.9 \%$ |
| 4 | Symrise | Germany | 2,673 | $10.2 \%$ |
| 5 | Mane SA | France | 1,306 | $5.0 \%$ |
| 6 | Frutarom | Israel | 1,271 | $4.8 \%$ |
| 7 | Takasago | Japan | 1,226 | $4.7 \%$ |
| 8 | Sensient Flavors | USA | 619 | $2.4 \%$ |
| 9 | Robertet SA | France | 570 | $2.2 \%$ |
| 10 | T．Hasegawa | Japan | 428 | $1.6 \%$ |
| 11 | Huabao International | Hong Kong | 414 | $1.6 \%$ |
|  | Subtotal | - | 20,707 | $78.7 \%$ |
|  | Others | - | 5,593 | $21.3 \%$ |
|  | Total | - | 26,300 | - |

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## Market Size in Domestic Market

## 長空川香料粎式公相 <br> （c）T．HASEGAWA CO．，LTD．

Flavor market accounts for 80\％of flavor and fragrance total market share in domestic． （Flavor market covers 50\％of flavor and fragrance market in world wide）

Transition of sales in domestic market
（Billion yen）


Composition Rate（2017 Yr）


Source of reference ：Japan Flavor \＆Fragrance Materials Association Magazine

## Outline of Current Status of T. Hasegawa

Top 5 companies cover approximately $80 \%$ of market share in domestic market．（As of Mar．2017）

＊Data is based on non－consolidated sales breakdown of top 10 companies in domestic market，calculated by private market research firm．Sales amount of $100 \%$ in above graph is the total sales of top 10 companies in domestic flavor and fragrance company．
＊Fiscal year period of Company $\mathrm{T}, \mathrm{S}$ ，and N are from Apr．to Mar．and Jan．to Dec．in Company O ．
＊T．Hasegawa＇s figures indicated above have been calculated for the period from Apr． 2016 to Mar． 2017.

## Sales Composition Comparison

< Policy in T. Hasegawa>

- Focus on sales of compound flavors and fragrances with high added value.
- Sells a kind of approximately 11,000 products per year due to the company policy to provide wide range of products by various quantities in order to meet customer requests.
(Million yen)

|  | T. Hasegawa <br> (Consolidated) |  | Company T <br> (Consolidated) |  |
| :--- | ---: | ---: | ---: | ---: |
|  | FY ended in Sep. 2017 | FY ended in Mar. 2018 |  |  |
|  | Sales | Share | Sales | Share |
| Flavors | 41,288 | $86.0 \%$ | 83,312 | $58.8 \%$ |
| Fragrances | 6,713 | $14.0 \%$ | 38,183 | $27.0 \%$ |
| Aroma Chemicals | 0 | $0.0 \%$ | 18,655 | $13.2 \%$ |
| Others | 0 | $0.0 \%$ | 1,441 | $1.0 \%$ |
| Total | 48,001 | $100.0 \%$ | 141,592 | $100.0 \%$ |
| Ratio of gross profits <br> to sales | $39.1 \%$ | $31.7 \%$ |  |  |
| Ratio of operating <br> income to sales | $11.7 \%$ |  | $4.5 \%$ |  |

* Sales amount indicated as synthetic and Aroma chemicals in Company T is composed of Aroma ingredients division and Fine chemical division.
T. Hasegawa
(Consolidated)

> Company T
(Consolidated)


Sales share for beverage is the highest and sales trend of beverages has fluctuation in line with seasons．

＊The share indicated above is calculate as $100 \%$ for total non－consolidated sales of $2^{\text {nd }}$ quarter in FY2018 regarding the companies which are possible to separate sales by industry．

## Additional <br> Financial Information

Operating income decreased due to decrease in gross profit caused from deterioration in the cost of sales ratio，and increase of SGA expenses．

| （Million yen） |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY17 2Q <br> Actual |  | FY18 2Q <br> Actual |  | YoY |  | Remarks |
|  |  |  | Value | \％ |  |
| Net sales | 22，991 | 100．0\％ |  |  | 23，462 | 100．0\％ | 470 | 2．0\％ | －Sales growth of existing subsidiary in USA and contribution of new subsidiary in USA |
| Cost of sales | 13，798 | 60．0\％ | 14，544 | 62．0\％ | 746 | 5．4\％ | －Cost of sales ratio increased due to decrease of operating rate in production site at parent company and subsidiary in China |
| Gross profit | 9，193 | 40．0\％ | 8，917 | 38．0\％ | －275 | －3．0\％ | － |
| SGA expenses | 6，115 | 26．6\％ | 6，770 | 28．9\％ | 654 | 10．7\％ | －Amortization of goodwill and increase of SGA expenses of new subsidiary in USA both relating to the acquisition of last year －Increase of SGA expenses at parent company |
| Operating income | 3，077 | 13．4\％ | 2，147 | 9．2\％ | －930 | －30．2\％ | －－ |
| Ordinary income | 3，363 | 14．6\％ | 2，310 | 9．8\％ | －1，053 | －31．3\％ | （FY17 2Q） <br> Foreign exchange gain of 136 m yen was calculated （FY18 2Q） <br> Foreign exchange loss of 61 m yen was calculated |
| Income before income taxes | 3，348 | 14．6\％ | 2，274 | 9．7\％ | －1，074 | －32．1\％ | －－ |
| Net income | 2，351 | 10．2\％ | 1，617 | 6．9\％ | －734 | －31．2\％ | － |

（Million yen）

|  | As of September 30，2017 | As of March 31，2018 | Increase or Decrease | Remarks |
| :---: | :---: | :---: | :---: | :---: |
| Current assets | 48，694 | 49，300 | 605 | －Increase in cash and deposits： $1,243 \mathrm{~m}$ Yen <br> －Increase in inventories： $1,449 \mathrm{~m}$ Yen <br> －Decrease in account receivable－trade：$-1,581 \mathrm{~m}$ Yen |
| Fixed assets | 61，141 | 63，732 | 2，590 | －Increase in investment securities： $3,632 \mathrm{~m}$ Yen <br> －Decrease in property，plant and equipment ：－424m Yen <br> －Decrease in intangible assets ：－596m Yen |
| Total assets | 109，836 | 113，032 | 3，195 | － |
| Current liabilities | 10，534 | 9，804 | －730 | －Decrease in income taxes payable：－ 246 m Yen －Decrease in provision for bonuses：－501m Yen |
| Long－term liabilities | 11，772 | 12，866 | 1，093 | －Increase in deferred tax liabilities：1，147m Yen |
| Total liabilities | 22，307 | 22，671 | 363 | － |
| Total net assets | 87，528 | 90，361 | 2，832 | －Increase in retained earnings： $1,617 \mathrm{~m}$ Yen <br> －Cash dividends paid：－806m Yen <br> Decrease in foreign currency translation adjustments：－450m Yen Increase in unrealized gains on available－for－sale securities：2，514m Yen |
| Total liabilities and net assets | 109，836 | 113，032 | 3，195 | － |

（Million yen）

|  | FY17 2Q | FY18 2Q | Increase or Decrease | Remarks |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities | 3，645 | 3，107 | －538 | －Income before taxes：2，274m Yen <br> －Depreciation \＆Amortization：1，441m Yen <br> －Decrease in notes and accounts receivable－trade：1，551m Yen <br> －Increase in inventories：－1，437m Yen <br> －Income taxes paid：－830m Yen |
| Cash flows from investing activities | －1，521 | －2，388 | －867 | －Payments into time deposits：－1，504m Yen <br> －Purchase of property，plant and equipment：－913m Yen |
| Cash flows from financing activities | －832 | －812 | 20 | －Cash dividends paid：－ 805 m Yen |
| Effect of currency change on cash and cash equivalents | 193 | －14 | －208 | － |
| Net change in cash and cash equivalents | 1，485 | －108 | －1，594 | － |
| Cash and cash equivalents at beginning of period | 22，313 | 16，511 | －5，802 | － |
| Cash and cash equivalents at end of period | 23，799 | 16，428 | －7，370 | － |

(Million yen)

|  |  | FY18 <br> Plan | FY18 2Q <br> Actual | Progress <br> $(\%)$ |
| :---: | :---: | ---: | ---: | ---: |
| Capital <br> Investment | Consolidated | 3,355 | 1,077 | $32.1 \%$ |
|  | Non-consolidated | 1,835 | 649 | $35.4 \%$ |
| Amortization | Non-consolidated | 2,061 | 1,441 | $50.3 \%$ |
| R\&D <br> Expenses | Consolidated | 4,609 | 2,172 | $47.1 \%$ |
|  | Non-consolidated | 3,597 | 1,720 | $47.8 \%$ |


|  | FY17 2Q Actual |  | FY18 2Q <br> Actual |  | YoY |  | Progress ( v s. Revised plan ※1) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Value | Share | Value | Share | Value | \% |  |
| Net sales | 17,572 | 100.0\% | 17,380 | 100.0\% | -192 | -1.1\% | 46.6\% |
| Cost of sales | 10,725 | 61.0\% | 10,786 | 62.1\% | 60 | 0.6\% | 46.4\% |
| Gross profit | 6,846 | 39.0\% | 6,594 | 37.9\% | -252 | -3.7\% | 47.0\% |
| SGA expenses | 4,696 | 26.7\% | 4,849 | 27.9\% | 152 | 3.3\% | 47.7\% |
| Operating income | 2,150 | 12.2\% | 1,745 | 10.0\% | -405 | -18.9\% | 45.0\% |
| Ordinary income | 2,432 | 13.8\% | 1,928 | 11.1\% | -504 | -20.7\% | 45.7\% |
| Income before income taxes | 2,465 | 14.0\% | 1,917 | 11.0\% | -548 | -22.3\% | 45.1\% |
| Net income | 1,827 | 10.4\% | 1,413 | 8.1\% | -414 | -22.7\% | 45.4\% |

※1 Revised plan, disclosed on May 11, 2018
－Consolidated income statements for USA including THUSA and FLAVOR INGREDIENT HOLDINGS，LLC．
－For the first half of the previous year，FLAVOR INGREDIENT HOLDINGS，LLC which acquired in July 2017 was non－consolidated． －For the first half of the current year，this subsidiary was consolidated．（Total 6 months period from Oct． 2017 to Mar．2018）
（Million yen）

| Yen Basis | FY17 2Q |  | FY18 2Q |  | YoY |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Value | Share | Value | Share | Value | $\%$ |
| Net Sales | 1,801 | $100.0 \%$ | 2,574 | $100.0 \%$ | 772 | $42.9 \%$ |
| Cost of sales | 1,112 | $61.7 \%$ | 1,565 | $60.8 \%$ | 453 | $40.7 \%$ |
| Gross profit | 689 | $38.3 \%$ | 1,008 | $39.2 \%$ | 319 | $46.4 \%$ |
| SGA expenses | 558 | $31.0 \%$ | 976 | $37.9 \%$ | 418 | $75.1 \%$ |
| Operating income | 131 | $7.3 \%$ | 31 | $1.2 \%$ | -99 | $-75.6 \%$ |
| Ordinary income | 125 | $6.9 \%$ | 26 | $1.0 \%$ | -99 | $-79.2 \%$ |

Yen111．47／USD
Yen110．64／USD
0．7\％Higher against USD
（Thousand US\＄）

| Local Currency <br> Basis | FY17 2Q |  | FY18 2Q |  | YoY |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Value | Share | Value | Share | Value | $\%$ |
| Net Sales | 16,161 | $100.0 \%$ | 23,267 | $100.0 \%$ | 7,106 | $44.0 \%$ |
| Cost of sales | 9,978 | $61.7 \%$ | 14,148 | $60.8 \%$ | 4,170 | $41.8 \%$ |
| Gross profit | 6,182 | $38.3 \%$ | 9,118 | $39.2 \%$ | 2,936 | $47.5 \%$ |
| SGA expenses | 5,005 | $31.0 \%$ | 8,830 | $37.9 \%$ | 3,824 | $76.4 \%$ |
| Operating income | 1,176 | $7.3 \%$ | 288 | $1.2 \%$ | -887 | $-75.5 \%$ |
| Ordinary income | 1,122 | $6.9 \%$ | 235 | $1.0 \%$ | -887 | $-79.0 \%$ |

－Sales increased due to both sales growth of existing subsidiary for savory and for beverage，and contribution of new subsidiary．
－Both yen and local currency basis sales achieved double－digit growth．
－Operation income decreased due to increase in SGA expenses．
＊Savory flavor ：salty flavor for snacks，dressing for salad，and seasoning etc．

Consolidated income statements for China including TH Shanghai and TH Suzhou．

| Yen Basis | FY17 2Q |  | FY18 2Q |  | （Million yen） |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Value | Share | Value | Share | Value | $\%$ |
| Net Sales | 3,579 | $100.0 \%$ | 3,540 | $100.0 \%$ | -39 | $-1.1 \%$ |
| Cost of sales | 2,121 | $59.3 \%$ | 2,266 | $64.0 \%$ | 144 | $6.8 \%$ |
| Gross profit | 1,458 | $40.7 \%$ | 1,274 | $36.0 \%$ | -184 | $-12.6 \%$ |
| SGA expenses | 763 | $21.3 \%$ | 820 | $23.2 \%$ | 57 | $7.5 \%$ |
| Operating income | 694 | $19.4 \%$ | 453 | $12.8 \%$ | -241 | $-34.7 \%$ |
| Ordinary income | 734 | $20.5 \%$ | 481 | $13.6 \%$ | -253 | $-34.5 \%$ |

Yen16．27／RMB
Yen17．07／RMB
4．9\％lower against RMB
（Thousand RMB）

| Local Currency <br> Basis | FY17 2Q |  | FY18 2Q |  | YoY |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Value | Share | Value | Share | Value | $\%$ |
| Net Sales | 220,008 | $100.0 \%$ | 207,391 | $100.0 \%$ | $-12,616$ | $-5.7 \%$ |
| Cost of sales | 130,384 | $59.3 \%$ | 132,748 | $64.0 \%$ | 2,363 | $1.8 \%$ |
| Gross profit | 89,623 | $40.7 \%$ | 74,643 | $36.0 \%$ | $-14,980$ | $-16.7 \%$ |
| SGA expenses | 46,938 | $21.3 \%$ | 48,090 | $23.2 \%$ | 1,151 | $2.5 \%$ |
| Operating income | 42,684 | $19.4 \%$ | 26,552 | $12.8 \%$ | $-16,132$ | $-37.8 \%$ |
| Ordinary income | 45,170 | $20.5 \%$ | 28,189 | $13.6 \%$ | $-16,980$ | $-37.6 \%$ |

－Sales decreased due to decrease in sales for flavor．
－Operating income decreased due to deterioration in the cost of sales ratio．

| Yen Basis | FY17 2Q |  | FY18 2Q |  | YoY |  |
| :---: | ---: | :---: | ---: | ---: | ---: | ---: |
|  | Value | Share | Value | Share | Value | $\%$ |
| Net Sales | 472 | $100.0 \%$ | 443 | $100.0 \%$ | -29 | $-6.2 \%$ |
| Cost of sales | 270 | $57.2 \%$ | 291 | $65.8 \%$ | 21 | $7.9 \%$ |
| Gross profit | 202 | $42.8 \%$ | 151 | $34.2 \%$ | -50 | $-25.1 \%$ |
| SGA expenses | 143 | $30.3 \%$ | 141 | $31.8 \%$ | -2 | $-1.4 \%$ |
| Operating income | 59 | $12.5 \%$ | 10 | $2.3 \%$ | -48 | $-82.5 \%$ |
| Ordinary income | 65 | $13.8 \%$ | 18 | $4.2 \%$ | -46 | $-71.3 \%$ |

Yen25．44／MYR
Yen27．42／MYR
7．8\％lower against MYR
（Thousand Malaysian Ringgit）

| Local Currency <br> Basis | FY17 2Q |  | FY18 2Q |  | YoY |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Value | Share | Value | Share | Value | $\%$ |
| Net Sales | 18,576 | $100.0 \%$ | 16,164 | $100.0 \%$ | $-2,411$ | $-13.0 \%$ |
| Cost of sales | 10,628 | $57.2 \%$ | 10,642 | $65.8 \%$ | 13 | $0.1 \%$ |
| Gross profit | 7,947 | $42.8 \%$ | 5,522 | $34.2 \%$ | $-2,424$ | $-30.5 \%$ |
| SGA expenses | 5,627 | $30.3 \%$ | 5,145 | $31.8 \%$ | -481 | $-8.6 \%$ |
| Operating income | 2,320 | $12.5 \%$ | 376 | $2.3 \%$ | $-1,943$ | $-83.8 \%$ |
| Ordinary income | 2,555 | $13.8 \%$ | 681 | $4.2 \%$ | $-1,873$ | $-73.3 \%$ |

－Sales decreased due to decrease in sales for snacks．
－Operating income decreased due to decrease in gross profit due to lower sales．

## Caution with Respect to Forward-Looking Statements:

This material is composed based on data as of May 11, 2018 and the purpose to publish this material is to offer information of management plan and consolidated financial statement in $2^{\text {nd }}$ quarter FY2018.

This material contains forward-looking statements about the future performance of T. Hasegawa, which are based on our management's assumptions and beliefs taking into account all information currently available to it. Therefore, please be advised that uncertainties could cause actual results which differs materially from those discussed in our forward-looking statements, and in addition, forward looking statements could be changed without notice. Please also note that we will assume no responsibility for any omission or error in the statements and data in this material.

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[^0]:    ＊US \＄1 $\doteqdot$ 112．1Yen

